Any pay increases as a result of the 2023 Compensation Review will be based upon an employee's 2024 pay rate, which includes a planned 3% annual increase for eligible employees.

Types of Pay Adjustments:

Pay Range Minimum Adjustments

 Eligible employee whose 2024 pay rate falls below the minimum of assigned pay range:

Employees will receive a "Pay Range Minimum" adjustment which will adjust their 2024 base rate of pay to the minimum of their assigned pay range.

"Green Circle" Adjustments

 Employees who are not at the appropriate range penetration based on years of service are considered "green circled." The following is the range penetration schedule:

Years of Service	Range Penetration
1+	10%
3+	20%
6+	30%
20+	50%

All employees will be at the proper range penetration based on this study in a maximum of 3 years.

 Green circled employees will receive a "Pay Range Placement" adjustment in 2024. Green circled employees will receive their pay range placement amount equally divided over three years or 3% annually whichever occurs first.

Implementation Plan: 2023 Compensation Review

• In 2025 and 2026, employees who are still green circled will receive their standard board approved increase and the "pay range placement" adjustment.

"Red Circle" Pay Rates

Eligible employees whose 2024 pay rate is above the maximum of their assigned pay range effective December 24, 2023:
Employees will receive an increase in their pay up to the maximum of their

Employees will receive an increase in their pay up to the maximum of their assigned pay range. Any dollar amount of the 3% annual increase that is over the maximum of their assigned pay range will be paid in a lump sum.

These employees are considered "red circled" and will continue to have their annual pay increase paid in a lump sum until their rate of pay no longer exceeds the maximum rate of their assigned pay range (i.e., until the maximum of their assigned pay grade is adjusted).